

Clinical inertia in the management of type 2 diabetes mellitus: a focused literature review

SACHIN KHUNTI,¹ MELANIE J DAVIES,² KAMLESH KHUNTI²

Abstract

Achieving tight glycaemic control early on in the disease trajectory has been shown to have beneficial effects on macrovascular and microvascular complications and mortality in people with type 2 diabetes. International guidelines recommend individualised targets for glycaemic control, but many people with type 2 diabetes are not adequately reaching these targets. One major reason for not achieving these targets is 'clinical inertia', defined as 'failure of healthcare providers to initiate or intensify therapy when indicated'. This article gives an overview of clinical inertia in the management of type 2 diabetes, relating to the initiation of oral antidiabetic and insulin therapies, reasons for clinical inertia and strategies for overcoming clinical inertia.

Br J Diabetes Vasc Dis 2015;15:65-69

Key words: Type 2 diabetes, clinical inertia, individualised targets, antidiabetic medication, guidelines

Background

Diabetes afflicts 387 million people worldwide, of whom about nine in ten have type 2 diabetes.¹ This chronic and highly prevalent condition is reported to be the fourth main cause of death and disability in Europe, and has reached epidemic proportions. The approximate cost of treating diabetes and its related complications is £14 billion in the UK alone, with much of the cost associated with management of complications. Achieving tight glycaemic control early on in the disease trajectory has been shown to have beneficial effects on macrovascular and microvascular complications and on mortality.² Despite this evidence, globally, people with type 2 diabetes are not achieving these targets in adequate numbers. A recent study of eight European countries emphasised how there is still room for further improve-

Abbreviations and acronyms

ADA	American Diabetes Association
EASD	European Association for the Study of Diabetes
HbA _{1c}	glycated haemoglobin
NICE	National Institute for Health and Care Excellence
OAD	oral antidiabetic agent
THIN	The Health Improvement Network (UK patient database)

ment in meeting targets, with only 53.6% of people with type 2 diabetes achieving HbA_{1c} <7% (53 mmol/mol), and only 6.5% of the cohort meeting all three targets for HbA_{1c}, LDL-cholesterol, and blood pressure.³

The Position Statement proposed jointly by the ADA and EASD recommends individualised targets based on various factors, including patient preferences, needs and values, co-morbidities, duration of diabetes, risk of hypoglycaemia, costs and, overall, ensuring a patient-centred approach.⁴ It also recommends stringent HbA_{1c} targets of 6–6.5% (42–47.5 mmol/mol) in newly-diagnosed patients.⁴ In the UK, NICE recommends targets of <6.5% (<47.5 mmol/mol) in newly-diagnosed patients and <7.5% (<58.5 mmol/mol) in patients on two or more therapies.⁵ Nevertheless, it may not be necessary to intensify treatment in every individual.⁴ One major reason for not achieving these targets is 'clinical inertia', defined as 'failure of healthcare providers to initiate or intensify therapy when indicated'.⁶ Clinical inertia has been shown to be a significant barrier in intensification with both OAD and insulin therapies. This article gives an overview of clinical inertia in the management of type 2 diabetes, including initiating OADs and insulin, and the reasons for – and strategies for overcoming – clinical inertia.

Methods

A literature search for studies on clinical inertia relating to diabetes was conducted using MEDLINE, Scopus, PubMed and Google Scholar. Search terms included type 2 diabetes mellitus, barriers to treatment, facilitators of OAD or insulin prescribing, OAD or insulin initiation, clinical inertia, therapeutic inertia, insulin avoidance, beliefs, attitudes, perceptions, transition to insulin and resistance to insulin therapy. Table 1 illustrates some of the key studies, listed in chronological order.⁷⁻¹³

Clinical inertia in initiating OAD therapy

One study in 12,566 people with type 2 diabetes with HbA_{1c} ≥7% (≥53 mmol/mol) while on metformin monotherapy found

¹ School of Pharmacy and Biomedical Sciences, University of Portsmouth, UK

² Leicester Diabetes Centre, University of Leicester, UK

Address for correspondence: Sachin Khunti
Flat 10 Carlton House, 1-6 Western Parade, Portsmouth, PO5 3ED, UK
E-mail: sachin_101@hotmail.co.uk

<http://dx.doi.org/10.15277/bjdv.2015.019>

Table 1 Studies reporting clinical inertia for oral antidiabetic agents (OAD) and insulin therapy

Study (author, year, country/region)	Number of patients	Primary or secondary care	Key findings
Initiation of OAD			
Guisasola <i>et al</i> , 2008, Europe ⁷	2,023	Primary & Specialist care	Average HbA _{1c} was 7.2% after a mean of 2.6 years of treatment with combination OADs. The authors concluded that a quarter of the patients had adequate glycaemic control after 2.6 years following initiation of this therapy. However, control of glycaemia deteriorated over time, even though the patients were being treated with insulin.
Fu <i>et al</i> , 2011, US ⁸	12,566	Not stated	The median time to treatment intensification was 14 months overall, i.e. the median time to receive additional antihyperglycaemic medication in US clinical practice is >1 year for patients with type 2 diabetes who were hyperglycaemic despite metformin monotherapy.
Khunti <i>et al</i> , 2013, UK ⁹	81,573	Primary care	For those patients with HbA _{1c} of $\geq 7\%$, $\geq 7.5\%$ or $\geq 8\%$, the median time to intensification with an additional OAD was 2.9, 1.9 or 1.6 years, respectively.
Insulin initiation			
Shah <i>et al</i> , 2005, Canada ¹⁰	2,502	Primary and Specialist care	Of the 591 patients under specialist care, and the 1,911 patients under exclusively primary care, less than half with high HbA _{1c} levels had intensification of treatment, irrespective of their physician's speciality. Specialists seemed more likely than primary care physicians to initiate insulin.
Evans <i>et al</i> , 2010, UK ¹¹	128,568	Primary care	67.7% of patients had received at least one OAD, of whom 17.4% advanced to insulin therapy. At initiation of insulin, mean HbA _{1c} was 9.5% (one OAD), 9.6% (two), 9.7% (three) and 10.1% (four). The average increase in HbA _{1c} prior to insulin initiation was 0.7%. Insulin therapy gave the greatest improvement in HbA _{1c} .
Calvert <i>et al</i> , 2007, UK ¹²	14,824	Primary care	5,064 patients had HbA _{1c} measured. Mean HbA _{1c} before therapy was 9.07%, compared with 8.16% after therapy. For those prescribed multiple OADs, the median time to initiation of insulin therapy was 7.7 years. 1,513 patients commenced insulin during the study and had HbA _{1c} assessments: mean HbA _{1c} was 9.85% prior to insulin and 8.51% following insulin.
Khunti <i>et al</i> , 2012, UK ¹³	17,374	Primary care	Variable proportions of patients had HbA _{1c} $\geq 9\%$ between countries, from 64% (UK) to 23% (Poland). The authors concluded that there was considerable clinical inertia with respect to insulin initiation, despite clear guidelines stating the benefits of timely glycaemic control.
Khunti <i>et al</i> , 2013, UK ⁹	81,573	Primary care	Median time to intensification with insulin was >7.1, >6.1 or 6.0 years, for patients taking one, two or three OADs, respectively.

that the median time to treatment intensification was 14 months.⁸ Another observational study of 2,023 people with type 2 diabetes in seven European countries showed that only a quarter of patients had adequate glycaemic control after 2.6 years of treatment with OAD combination therapy (metformin and either a sulphonylurea or thiazolidinedione).⁷ The most recent UK-based study, involving 81,573 people with type 2 diabetes, highlighted the delay in intensification of therapy in patients despite suboptimal glycaemic control.⁹ For those on one OAD, the time to intensification for patients with a HbA_{1c} >7% (>53 mmol/mol), was 1.6 years, compared with >6.9 years for those taking two OADs.

Clinical inertia in initiating insulin

Clinical inertia in initiating insulin is also a global problem in clinical practice. A 24-week observational study of 17,374 people with type 2 diabetes receiving one or more OADs in 10 countries

showed that mean HbA_{1c} at insulin initiation was 8.9% (74 mmol/mol), with large variations between countries.¹³ The proportion of patients at insulin initiation with HbA_{1c} $\geq 9\%$ (≥ 74.9 mmol/mol) ranged from 23% (Poland) to 64% (UK).

A further retrospective cohort study in people with type 2 diabetes in the UK (1995–2005) showed that the median time to initiation of insulin therapy was 7.7 years.¹² Mean HbA_{1c} prior to insulin was 9.85% (84.2 mmol/mol) and 8.51% (69.5 mmol/mol) following initiation. A study undertaken between 1999 and 2000, which involved all non-insulin-treated people with diabetes in eastern Ontario, showed that specialists were more likely to intensify insulin than primary care physicians.¹⁰ A recent study from the UK reported that mean HbA_{1c} on insulin initiation was 8.7% (71.6 mmol/mol) for subjects taking one OAD, 9.1% (76.0 mmol/mol) for those taking two OADs and 9.7% (82.5 mmol/mol) for those taking three OADs. The median time to intensification was >7.1 years, >6.1 years and

6.0 years, respectively.⁹ An analysis of a large UK cohort from the THIN database provided further support for these findings.¹¹ Patients on 1–4 OADs continued on oral therapy despite mean HbA_{1c} increasing to 9.5–10.1% (80–87 mmol/mol) before initiation of insulin. Intensification of treatment often comprised addition of another OAD to the regimen of patients with hyperglycaemia of sufficient severity that there was little hope of achieving adequate blood glucose control by this means. Delaying insulin initiation resulted in needless exposure of these patients to chronic hyperglycaemia.

Reasons for clinical inertia

The reasons for clinical inertia are complex, and include provider-, patient-, and system-level barriers.¹⁴ Provider-level barriers include inertia related to clinicians and specialists, and time constraints, lack of knowledge, potential risks of hypoglycaemia, and variations in guideline recommendations. Patient-level barriers include non-adherence and concerns about hypoglycaemia and weight gain.¹⁵ System-level barriers include inertia due to issues in healthcare, including costs of newer medications.

In addition, Philips and colleagues observed that inertia could be considered in three main areas.⁶ The first of these was overestimation of care provided: healthcare professionals are overestimating their adherence to guidelines and the care they provide. The second reason was healthcare professionals providing “soft” reasons, to avoid intensification of treatment, including a perception that overall care of their patients was improving, that there was non-adherence among patients and concerns about results from recent large cardiovascular studies.⁶ Finally, lack of training was a further reason for inertia, and many physicians lack the education and training needed to attain therapeutic goals.⁶

A UK-based study of 299 general practices examined reasons for not initiating OAD therapy for 6 months or more after diagnosis.¹⁶ The survey revealed that nearly one-third of the patients left untreated with OADs had an HbA_{1c} $\geq 7\%$ (≥ 53.0 mmol/mol). Thirty-six potential reasons for not treating the patients with OAD therapy were identified and categorised into four major classes: mild hyperglycaemia, concerns related to OAD therapy, issues with comorbidities and/or polypharmacy, and patients’ concerns. This may indicate that non-adherence can affect the judgment of the professional involved; it is difficult to initiate therapies if patients request more time to adjust lifestyle factors. A further study described physicians’ attitudes to the initiation of insulin in patients with type 2 diabetes and demonstrated reluctance in initiating insulin relating to attitudes regarding risks and benefits of insulin, patients’ fears about insulin initiation, and patients’ experiences of taking insulin.¹⁷ The authors concluded that physicians need to be educated continually, with programmes that focus on knowledge about the condition and about the progression of type 2 diabetes, along with information about the effects of insulin and how to successfully initiate insulin when required.

A recent qualitative study of UK general practitioners identified a number of reasons for clinical inertia for insulin initiation,

including beliefs about risks to patients, worries about excess weight gain by patients, risks in patients with comorbidities, physicians’ concerns over hypoglycaemia and impaired quality of life, resource issues, beliefs about patients’ competence, racial and ethnic disparities, socioeconomic status, communication between patient and healthcare professional, variations in healthcare settings, and non-adherence to medications.¹⁸

Overcoming inertia

There is an urgent need to overcome clinical inertia, as there is good evidence that effective management of diabetes can reduce long term costs, can benefit society and the economy, and can improve patients’ outcomes and quality of life. Good quality studies on overcoming inertia are lacking, particularly randomised, controlled trials; however, a recent review outlined the key methods to overcome therapeutic inertia.¹⁴ The approaches vary and range from measuring clinical inertia and linking the phenomenon to outcomes in glycaemic control, to self-examination of performance by health care professionals. Additional methods include consistent follow-up procedures, effective use of clinical information systems, reminding patients about their appointments (including proactive reminders), education of healthcare professionals, and the use of guidelines in assisting practitioners.

Other recommendations for avoiding clinical inertia include medical education on guidelines, and the provision of educational programs on inertia at all levels, but in particular for undergraduate and graduate medical students.⁶ One randomised controlled trial showed that regular feedback on performance given to medical primary care advisors led to improvements in provider behaviour, and lower HbA_{1c} levels.¹⁹ Another randomised controlled trial in 30 Dutch primary care practices with 1,283 patients, showed that 45% of patients with poor diabetes or lipid control did not receive treatment intensification following an intervention of nurses assisting general practitioners, compared with 90% in a control group.²⁰ The authors also concluded that inertia was less common in response to poorly controlled blood pressure if nurses assisted general practitioners. Nurses are often able to spend more time reviewing, educating and monitoring patients, which may help to improve outcomes by facilitating intensification of therapies.

Finally, 345 residents received computerised reminders that provided patient-specific recommendations and performance feedback every 2 weeks, within a further 3-year randomised controlled trial.²¹ Feedback on performance improved behaviour and lowered HbA_{1c} levels, therefore leading to improved diabetes outcomes.

Conclusions

These studies highlight the phenomenon of clinical inertia as a continuing and significant problem, despite the availability of clear guidelines proposing specific therapeutic targets. Implementing guideline recommendations would be valuable as an initial step, but the evidence shows that clinical inertia has not improved significantly over the years, despite good evidence of tight glycaemic control.



Key messages

- Clinical inertia (failure of healthcare providers to initiate or intensify therapy when indicated) is an important barrier to optimal patient outcomes in the management of type 2 diabetes
- Clinical inertia delays appropriate treatment intensification to both oral antidiabetic agents and insulin
- Issues relating to physicians and patients promote inertia
- Improved education and self-examination by healthcare professionals, support from nurses, additional resources and measures to improve patient adherence to a regimen can all reduce the risk of clinical inertia
- More studies to overcome clinical inertia are required

Type 2 diabetes is a chronic condition with an increasing prevalence and tight glycaemic control and medication optimisation should occur in a timely manner to reduce long-term complications.²² The evidence summarised above demonstrates that clinical inertia is common both with OAD- and insulin-based therapies. A number of factors are associated with inertia including lack of knowledge, training, and education, along with inadequate resources. Patients' and clinicians' beliefs on the benefits and side-effects of certain medications, along with patient adherence, also correlate with inertia. Interventions are essential to reduce the incidence of the phenomenon. The ADA/EASD Position Statement highlights the need for individualised targets for patients to ensure appropriate management of patients.

A number of approaches can overcome clinical inertia, including consistent follow-up procedures, performance self-examination by professionals, education of healthcare professionals, and improved access to resources for practitioners to ensure appropriate follow-up of patients. In addition, nurse support and improved adherence by patients can help to optimise the impact of these interventions and thus maximise benefit. In addition, clinical decision support aids are showing some early promise but definitive trials are currently lacking.²³ Introducing a structured management programme for healthcare professionals backed by an evidence base relating to appropriate timelines for intensification as suggested by the ADA/EASD Position Statement⁴ may be a step forward. The wealth of evidence showing the existence of clinical inertia in the management of type 2 diabetes is sufficient justification to explore methods to overcome this phenomenon.

Acknowledgements The research underpinning this article was supported by the National Institute for Health Research Collaboration for Leadership in Applied Health Research and Care – East Midlands (NIHR CLAHRC – EM) and the NIHR Leicester–Loughborough Diet, Lifestyle and

Physical Activity Biomedical Research Unit, which is a partnership between University Hospitals of Leicester NHS Trust, Loughborough University and the University of Leicester.

Conflict of interest K.K. has acted as a consultant, advisory board member, and speaker for and has received research grants from Novo Nordisk, Eli Lilly, Merck Sharp & Dohme, Bristol-Myers Squibb, AstraZeneca, Sanofi, Boehringer Ingelheim, and Roche. M.D. has acted as a consultant, advisory board member, and speaker for Astra Zeneca, Novo Nordisk, Sanofi, Eli Lilly, Merck Sharp & Dohme, and Boehringer Ingelheim; and has received grants in support of investigator and investigatorinitiated trials from Novartis, Novo Nordisk, Sanofi, Eli Lilly, Pfizer, Merck Sharp & Dohme, and Glaxo-SmithKline.

Funding None.

References

1. International Diabetes Federation. International Diabetes Federation Diabetes Atlas Update 2012. IDF, Brussels, Belgium. Available from: <http://www.idf.org/diabetesatlas> (accessed April 2015)
2. Holman RR, Paul SK, Bethel MA, Matthews DR, Neil HA. 10-year follow-up of intensive glucose control in type 2 diabetes. *N Engl J Med* 2008;**359**:1577-89. <http://dx.doi.org/10.1056/NEJMoa0806470>
3. Stone MA, Charpentier G, Doggen K, et al. Quality of care of people with type 2 diabetes in eight European countries: findings from the Guideline Adherence to Enhance Care (GUIDANCE) study. *Diabetes Care* 2013;**36**(9):2628-38. <http://dx.doi.org/10.2337/dc12-1759>
4. Inzucchi SE, Berganstal RM, Buse JB, et al. Management of hyperglycemia in type 2 diabetes, 2015: A patient-centered approach. Update to a position statement of the American Diabetes Association and the European Association for the Study of Diabetes. *Diabetes Care* 2015;**38**:140-9. <http://dx.doi.org/10.2337/dc14-2441>
5. Chatterton H, Younger T, Fischer A, Khunti K. Risk identification and interventions to prevent type 2 diabetes in adults at high risk: Summary of NICE guidance. *BMJ* 2012 (Online),345(7867).
6. Phillips LS, Branch Jr WT, Cook CB, et al. Clinical Inertia. *Ann Intern Med* 2001;**135**(9):825-34. <http://dx.doi.org/10.7326/0003-4819-135-9-200111060-00012>
7. Guisasaola FA, Mavros P, Nocea G, Alemao E, Alexander CM, Yin D. Glycaemic control among patients with type 2 diabetes mellitus in seven European countries: findings from the Real-Life Effectiveness and Care Patterns of Diabetes Management (RECAP-DM) study. *Diabetes Obes Metab* 2008;**10**(s1):8-15. <http://dx.doi.org/10.1111/j.1463-1326.2008.00881.x>
8. Fu AZ, Qiu Y, Davies MJ, Radican L, Engel SS. Treatment intensification in patients with type 2 diabetes who failed metformin monotherapy. *Diabetes Obes Metab* 2011;**13**(8):765-9. <http://dx.doi.org/10.1111/j.1463-1326.2011.01405.x>
9. Khunti K, Wolden ML, Thorsted BL, Andersen M, Davies MJ. Clinical inertia in people with type 2 diabetes: A retrospective cohort study of more than 80,000 people. *Diabetes Care* 2013;**36**(11):3411-17. <http://dx.doi.org/10.2337/dc13-0331>
10. Shah BR, Hux JE, Laupacis A, Zinman B, Walraven CV. Clinical inertia in response to inadequate glycaemic control: do specialists differ from primary care physicians? *Diabetes Care* 2005;**28**(3):600-06. <http://dx.doi.org/10.2337/diacare.28.3.600>
11. Evans ML, Sharplin P, Owens DR, Chamberlain GH, Longman AJ, McEwan P. Insulin usage in type 2 diabetes mellitus patients in UK clinical practice: a retrospective cohort-based analysis using the THIN database. *Br J Diabetes Vasc Dis* 2012;**12**:146-51.
12. Calvert MJ, McManus RJ, Freemantle N. Management of type 2 diabetes with multiple oral hypoglycaemic agents or insulin in primary care: retrospective cohort study. *Br J Gen Pract* 2007;**57**(539):455-60.
13. Khunti K, Damci T, Meneghini L, Pan CY, Yale JF. Study of once daily Levemir (SOLVE™): insights into the timing of insulin initiation in people with poorly controlled type 2 diabetes in routine clinical practice. *Diabetes Obes Metab* 2012;**14**(7):654-61. <http://dx.doi.org/10.1111/j.1463-1326.2012.01602.x>
14. Zafar A, Stone MA, Davies MJ, Khunti K. Acknowledging and allocating responsibility for clinical inertia in the management of Type 2 diabetes

- in primary care: a qualitative study. *Diabet Med* 2015;**32**:407-13. <http://dx.doi.org/10.1111/dme.12592>
15. Grant R, Adams AS, Trinacty CM, *et al*. Relationship between patient medication adherence and subsequent clinical inertia in type 2 diabetes glycemic management. *Diabetes Care* 2007;**30**(4):807-12. <http://dx.doi.org/10.2337/dc06-2170>
 16. Marrett E, Zhang Q, Kanitscheider C, *et al*. Physician reasons for non-pharmacologic treatment of hyperglycemia in older patients newly diagnosed with type 2 diabetes mellitus. *Diabetes Ther* 2012;**3**:5. <http://dx.doi.org/10.1007/s13300-012-0005-8>.
 17. Hayes RP, Fitzgerald JT, Jacober SJ. Primary care physician beliefs about insulin initiation in patients with type 2 diabetes. *Int J Clin Pract* 2008;**62**(6):860-8. <http://dx.doi.org/10.1111/j.1742-1241.2008.01742.x>
 18. Zafar A, Davies M, Azhar A, Khunti K. Clinical inertia in management of T2DM. *Primary Care Diabetes* 2010;**4**(4):203-07. <http://dx.doi.org/10.1016/j.pcd.2010.07.003>
 19. Parchman ML, Pugh JA, Romero RL, Bowers KW. Competing demands or clinical inertia: The case of elevated glycosylated hemoglobin. *Ann Fam Med* 2007;**5**(3):196-201. <http://dx.doi.org/10.1370/afm.679>
 20. Bruggen RV, Gorter K, Stolk R, Klungel O, Rutten G. Clinical inertia in general practice: widespread and related to the outcome of diabetes care. *Fam Pract* 2009;**26**(6):428-36. <http://dx.doi.org/10.1093/fampra/cmp053>
 21. Ziemer DC, Doyle J, Barnes CS, *et al*. An intervention to overcome clinical inertia and improve diabetes mellitus control in a primary care setting. *Arch Intern Med* 2006;**166**(5):507-13. <http://dx.doi.org/10.1001/archinte.166.5.507>
 22. Del prato S. Megatrials in type 2 diabetes. From excitement to frustration. *Diabetologia* 2009;**52**:1219-26. <http://dx.doi.org/10.1007/s00125-009-1352-5>
 23. Rodbard D, Vigersky RA. Design of a decision support system to help clinicians manage glycemia in patients with type 2 diabetes mellitus. *J Diabetes Sci Technol* 2011;**5**:402-11. <http://dx.doi.org/10.1177/193229681100500230>



RECRUITING NOW



Do you have patients with type 2 diabetes and obesity needing better control, despite previous liraglutide use?

REVISE-Diabetesity is a randomised controlled trial which offers the real chance of improved glycaemic control and reduced weight to enrolled participants, who will be randomised to: 1) Liraglutide 1.8mg, 2) Endobarrier, 3) Endobarrier + liraglutide

Endobarrier is an endoscopically inserted duodenal-jejunal bypass liner which early studies suggest might lead to considerable weight loss and improved glycaemic control

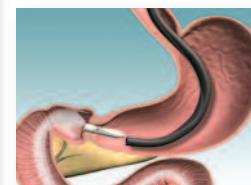


To refer patients (Glasgow/ Birmingham / London)
please contact:

Dr Piya Sen Gupta,
ABCD Research Fellow

Email: revise.diabetesity@nhs.net

Mobile: 07866319487



Please see the study website (includes selection criteria):

http://www.diabetologists-abcd.org.uk/research/endobarrier_study.htm

ISRCTN00151053, NCT02055014